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INTERVENTIONS FOR PROMOTING EARLIER ENROLLMENT INTO HOSPICE AND PALLIATIVE CARE AMONG PATIENTS WITH A TERMINAL ILLNESS

A MASTER'S CAPSTONE PROJECT SUBMITTED TO THE GRADUATE FACULTY OF THE GRADUATE SCHOOL BETHEL UNIVERSITY

BY

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IN PARTIAL FULFILLMENT OF THE REQUIREMENTS FOR THE DEGREE OF MASTER OF SCIENCE IN NURSING

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BETHEL UNIVERSITY

Interventions for Promoting Earlier Enrollment into Hospice and Palliative Care Among Patients with a Terminal Illness

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August 2019

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Acknowledgements

I dedicate this project to my Aunt Shirley who was enrolled in palliative care and hospice during her terminal illness. Special thanks to Kristin Sandau who has been on this journey with me.

Abstract

Background: Although research supports palliative care (PC) to improve symptoms and quality of life for patients with terminal illnesses, these services are underutilized. While 80% of people prefer to die at home, the majority still die in an acute care facility, sometimes receiving aggressive interventions that may increase suffering up until the very end of life. Earlier referral to PC or hospice care can improve symptom management and facilitate end-of-life (EOL) wishes.

Purpose: The purpose of this critical review of literature was to identify barriers as well as evidenced-based interventions to promote earlier enrollment into hospice and PC among patients with a terminal illness.

Conceptual Framework: Kotter's 8-Step Change Theory was condensed into three phases to enhance simplicity for proposed interventions for change.

Methods: Studies (n=18) were reviewed to identify barriers and interventions to promote earlier enrollment into hospice and PC.

Results: Across the studies, a consistent barrier was inadequate education. Undergraduate nurses and practicing nurses did not feel they had been prepared to converse with patients and caregivers about the services of hospice and PC. Barriers and interventions were summarized into three tables: for nursing students, practicing nurses, and terminally ill patients and families.

Implications: Suggested interventions centered on assuring curriculum includes specific components of EOL care for undergraduate nursing students and practicing nurses with an emphasis on interprofessional collaboration and communication. Further studies with higher level of evidence are needed to test interventions for earlier enrollment into hospice and PC.

Additionally, post-death studies about caregivers' experiences with hospice and PC are needed to

identify additional barriers and interventions to earlier access and management related to progression of terminal illness.

Conclusion: Inadequacies in preparation can be addressed through a variety of introductory and ongoing interventions such as classroom lectures, case studies, clinical and role playing experiences for undergraduate and practicing nurses.

Key Words: hospice care, palliative care, terminal illness, nursing barriers, end-of-life, nursing education, and Kotter's Change Theory

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Chapter One: Introduction

Terminal illness at any age can be difficult for a patient and their caregiver. Patients are not always aware of the confines of their illness and trajectory of the disease as it progresses. What does it mean when a member of the interdisciplinary care team tells the patient it is time to stop active treatment? "For terminally ill patients, hope and hopelessness are constructs that significantly impact quality of life" (Sachs, Kolva, & Pessin, 2012, p.121).

When one is diagnosed with an acute illness, treatment is initiated. However, when an individual is diagnosed with a chronic condition, the treatment goal is to manage the symptoms. Unfortunately, sometimes treatment is continued for a patient even when it is no longer effective and may end up reducing one's quality of life. Patient and caregiver may not understand the difference between a curative or terminal illness. Healthcare professionals struggle with having difficult conversations when a terminal illness progresses. Health care providers, patients, and families need support and guidance to facilitate discussions on when it may be appropriate to transition from palliative care (PC) measures to end-of life (EOL) care.

Extent of the Problem

"Over the last decade, research has demonstrated the benefits of PC for patients facing serious illnesses" (Buller, Virani, & Malloy, 2019, p. E5). For example, PC for the patient with a specific cancer can include select interventions, which would help to alleviate related symptoms but not prolong life. However, there continue to be gaps in the care patients are receiving with a terminal illness. Disparities across the continuum of care range from not receiving the appropriate care to over treating patients. There are patients who are still receiving curative type treatments up until the day they die. This may result in unwarranted testing, procedures, and even uncomfortable treatments.

According to MacPherson and Parikh (2017, p. 94), "The United States spends \$3.4 trillion annually on healthcare". However, the high costs and advanced technology used in health care are, at times, prolonging life without necessarily improving the quality of care or the patient's quality of life at EOL. "Of the 1.5 million Americans who die of a chronic illness each year, more than 70% are admitted to the hospital during the last 6 months of life" (Gardner, 2012, p. 4). Based on a literature review, this capstone's present findings will reflect why the money spent on health care does not always improve the end of life experience for the patient and caregiver.

"Nurses are integral to the delivery of hospice and palliative care, they are pivotal in efforts to improve quality" (Lindley, Herr, & Norton, 2017, p. 160). Nevertheless, nurses are not adequately prepared to assist patient and caregiver with their questions on PC, hospice care, and EOL decisions that need to be discussed. Nurses struggle with initiating conversation or implementing interventions to benefit patients.

Need for Critical Review

"More than 1.7 million new cancer cases are expected to be diagnosed in 2018"

(American Cancer Society, 2018, p. 1). Having access to PC in a timelier manner helps patients and caregivers manage symptoms related to disease progression. However, nurses often cite lack of training and education to initiate conversations introducing the benefits of PC and hospice care when the patient's terminal illness progresses. Additionally, nurses themselves may not even understand the difference between PC and hospice care. If nurses are not able to speak confidently on this topic, how are they able to educate the patient in a compassionate manner? Thus, it is important to have clear ongoing education for nurses on PC, hospice care, and how to have conversations about EOL.

Within the interdisciplinary care team, the physician or advanced practice provider is usually the one who makes sure the patient is aware that the disease is no longer curable. This helps to lay the foundation of knowledge concerning disease progression and what to anticipate. "The difficulties in accessing palliative care programs in the different health care settings and the lack of follow up in the home are barriers to effective transition of care" (Carrillo, Rojas, & Carreno, 2018, p. 303). The nurse is commonly an advocate for the patient to assure needs are met in a holistic way, questions are answered, and treatment is in line with patient values. The nurse's role is vital to building a trusting relationship through the transitional phase while demonstrative of caring actions.

What tools should a nurse be given in order to be prepared? The nurse should be able to support the educational needs of a multidisciplinary team approach in order to improve the overall care of the patient while also meeting the needs of the caregivers. The findings from the literature review will include identification of educational needs, ongoing training, and how knowledge and skills required for nurses to support quality care during end of life can be sustained.

Purpose of the Review

Are nurses prepared to have a conversation in order to promote earlier enrollment into hospice and PC? "Family members and-or healthcare professionals often delay having discussions and making decisions about the goals of care when a patient's condition becomes progressively worse" (Given & Reinhard, 2017, p. 51). Thus, the purpose of this critical review of literature is to identify interventions effective in promoting earlier enrollment into hospice and PC among patients with a terminal illness.

Conceptual Framework

Kotter's 8 Step Change Theory (Small, Souza, & Magney-Normilus, 2016) is the framework used in this literature review. The purpose of the literature review is to identify barriers and facilitators for nurses to have a conversation to promote earlier enrollment into hospice and PC. Kotter's Change Theory has been used by others (Mbamalu & Whiting, 2014) to help facilitate changes with businesses and healthcare organizations. Kotter's Change Theory is comprised of eight steps, which can be placed into three main areas: "creating a climate for change, engaging and enabling the organization, and implementing the change" (Teixeira, Gregory, & Austin, 2017, p. 199).

Kotter's 8-Step Change Theory can be used to remove the barriers that prevent enrollment into PC or hospice care in the terminally ill patient. For the purpose of this literature review, articles were grouped according to three groups of stakeholders: nursing students; practicing nurses; and terminally ill patients with their caregivers. A summary of Kotter's eight steps was condensed into three phases for this review for the undergraduate nurse, practicing nurse, and the terminally ill patient. Steps one through three focus on why a change in current practice should be made with using (PC) and hospice care in patients with a chronic or terminal illness. Steps four through six address how to identify appropriate stakeholders to make recommendations and implementation of interventions identified. Steps seven and eight identify the state of the future, managing the changes, and ongoing assessment of evidence-based findings for ongoing recommendations of what is best practice for nurses, patients, and caregivers.

Figure: Kotter's 8-Step Change Theory. Adapted from Kotter (2014).

STEPS 1-3:
Identifying the need for change, putting together a team, & a vision for the future

Steps 7-8: Sustaining the changes & continuous improvement STEPS 4-6: Taking action, empowering stakeholders & celebrating the changes

Kotter's (2014) Change Theory can be used to facilitate clear identification of the problem, to determine which components are needed to implement change to address the problem and to consider what is needed to maintain sustainability of the interventions.

Additionally, Kotter's Change Theory focuses on how key stakeholders help with shaping the future needs of ongoing training.

Significance to Nursing

One of the most difficult conversations for a nurse is talking about EOL decisions when an illness becomes terminal. "Nurses must identify or develop the professional expertise to hold conversations with patients and their families" (Gardner, 2012, p. 226). When nurses are provided with the education, resources, and training on end-of life care, confidence will ensue and make it easier to talk with their patients. Nurses will be able to talk about the progression of a terminal illness and what it looks like to transition into palliative and/or hospice care. They will be able to promote the benefits of these services to enhance the quality of care and support to the family.

"Nurses are often on the frontlines of care and play a key role assisting patients and families to establish goals of care, discuss barriers to care, and find resources to help patients navigate their illness journey" (Buller, Virani, & Malloy, 2019, p. E5). Effective communication is not a skill that all nurses have but a skill they can develop with training. EOL training should be ongoing while providing resources that focus on communication and nursing interventions to support the patient and their caregiver. According to Lewis (2013), during palliative and EOL care, the nurse will perform the functions of four roles when caring for a patient: care provider, educator, advocate, and facilitator. Thus, interventions to enhance timeliness of EOL care will facilitate earlier multifaceted support by nurses.

Summary

Having to make difficult choices when an illness becomes terminal can negatively affect the patient, family, nurses and interprofessional care team when they are not prepared physically and emotionally to talk about their wishes at end of life. This literature review will address what may be the barriers nurses encounter in discussing hospice and PC patients and family members.

Chapter Two: Methods

This chapter describes the search strategy used to identify evidence for barriers and facilitators to enrollment of terminal patients into PC and hospice, including nursing communication. Definitions, inclusion and exclusion criteria, as well as criteria used to evaluate type and level of evidence will be identified. First, a definition of terms is provided.

Definitions

The following words occur frequently upon review of evidence in the literature:

Caregiver: An individual who is providing care whether he or she is related by blood, marriage, or a personal connection.

Do Not Resuscitate (DNR): "When a person states that healthcare providers should not perform cardiopulmonary resuscitation if his or her heart or breathing stops" (NCI Dictionary of Cancer Terms, 2018).

End-of-Life (EOL) Care: "National Quality Forum (2012) defines end-of-life care as comprehensive care that addresses medical, emotional, spiritual, and social needs during the last stages of a person's terminal illness" (Given & Reinhard, 2017, p. 51).

Hospice: A service that is offered when a patient is given six months or less to live with their terminal illness. Hospice will help to address EOL questions such as pain and other symptom management measures to provide comfort.

Intervention: An action or task that a nurse performs on behalf of the patient.

Palliative Care (PC): "Palliative care is an approach that improves the quality of life of patients and their families facing problems associated with life threatening illness, through the prevention and relief of suffering by means of early identification and impeccable assessment and treatment

of pain and other problems, physical, psychosocial and spiritual" (Vadivelu, Kaye, & Berger, 2013, p. 8.)

Terminal Illness: When an illness or disease progresses where to the point death becomes the end outcome. There is no cure or reversing of disease progression.

Search Strategy

To identify research studies for this paper, the following words were used: *hospice care, palliative care, terminal illness, nursing barriers, EOL, nursing education, and Kotter's Change Theory.* The databases utilized for this search were CINAHL Plus, PUBMED, Science Direct, and Scopus. The preliminary search yielded 308 articles. When filters were placed to define age of patient and time period, 37 articles were identified for review.

Inclusion/Exclusion Criteria

Inclusion criteria included articles published between 2010 and February 2019. Articles were considered if the patients and their caregivers were 18 years of age or older. Articles were excluded if they did not include a focus on at least one of the following: nurses, self-perceptions of nurses introduced to PC, EOL, hospice, barriers, and nursing interventions. Once articles were reviewed using the search words, 18 articles met the criteria of the research question.

Criteria for Evaluating Evidence

Studies were critiqued using the criteria from *Johns Hopkins Nursing Evidence-based*Practice: Model and Guidelines (Dang & Dearholt, 2018). Each article was evaluated for level of evidence and quality as defined in *John Hopkins* (2018) appraisal tool. Both level of evidence and quality ratings were placed in the matrix (see Appendix).

Studies for Selected Review

Once the research evidence appraisal tool was completed, compilation of articles included two Level II articles of good quality; fourteen Level III articles (one of low quality and thirteen of good quality). One article of Level IV (good quality) and one of Level V (good quality) completed the list of sources for the critical review.

Summary

The literature review included research articles on terminal illness, PC and hospice care in adults. Definitions, inclusion and exclusion criteria, as well as criteria used to evaluate type and level of evidence identified.

Chapter Three: Literature Review and Analysis

The goal of this critical review is to clarify the barriers in enrolling patients into hospice and PC, as well as to identify interventions that would encourage patients and caregivers to enroll earlier to improve outcomes. Major findings will be presented in this chapter and level of evidence will be presented reflecting the strengths and weaknesses of the research.

Major Findings

Articles were reviewed and identified by the appropriate level of evidence. These are presented in the matrix (Appendix). Major findings will be synthesized from the following levels of evidence identified through the literature search.

Level II Evidence. A total of two Level II were included in this review and were of good quality.

Level III Evidence. Fourteen Level III articles were reviewed. One article was of low quality and thirteen were of good quality.

Level IV Evidence. One article in Level IV was reviewed of good quality.

Level V Evidence. One article of good quality was included in Level V.

All articles were summarized in a matrix (Appendix).

Barriers and Facilitators: for Undergraduate Nursing Students

Five articles of Level III Evidence of good quality indicated both barriers and interventions related to EOL care with the undergraduate nursing students. "Research demonstrates that nursing students have difficulties in dealing with death, and often feel emotionally unprepared to care for dying patients" (Ek, et al., 2014, p. 509). Barriers identified included curriculum in nursing programs that may not always be the most current regarding EOL care. Undergraduate nursing students are often not emotionally prepared to care for someone

who is dying and death due to limited exposure. Communication skills are another area identified as a barrier. Lack of self-confidence and knowledge regarding diagnosis will prevent asking appropriate questions amongst peers and care team. Simulation laboratories within nursing education consist of a nursing instructor and nursing student, while not utilizing the whole interdisciplinary team (Smith et al., 2018). Ek et al. (2014) stated that nursing students who do not receive the support and training throughout their nursing program might not be able to connect emotionally with the dying patient.

Nurse educators need to develop interventions that facilitate professional growth for the nursing student. Being able to care for a terminally ill patient during a clinical rotation will provide exposure. The nursing instructor should use this as an opportunity for the student to share about their experience when the class is brought back to debrief on their day. This will allow for immediate feedback, emotional support to the student while exposing nursing students who may not have the opportunity to care for a dying patient during their education. EOL curriculum should include disease specific process in a terminal illness, practicum skills, and ethical issues that they may encounter (Hold et al., 2015). Empowering the nursing students with knowledge and communication techniques will help them to gain self-confidence as respected and valued members of the care team. Including various members of the care team during simulation labs will teach them the role one another plays in the care of a dying patient.

Allowing students to be present during care team meetings will teach them the benefits of a cohesive team and communicating the same message to patient and family.

Table 1: Summary of Barriers and Interventions for Nursing Students

Barriers:

- Curriculum that has no EOL content and/or outdated EOL content (Ek et al., 2014; Glover et al., 2017)
- Curriculum that is not standardized with specific PC, hospice and EOL objectives and outcomes for post evaluation (Smith et al., 2018)
- Curriculum that is lacking in therapeutic communication (Gillett et al., 2016)

Interventions:

Student curriculum can include:

- Opportunity for students to care for
 patient in the dying process and to debrief
 with instructor and peers after their
 experience (Ek et al., 2014)
- Role play in a practicum skills lab (Hold et al., 2015)
- End-of-Life Nursing Education
 Consortium (ELNEC) modules (Glover et al., 2017)
- Explanation about trajectory of a terminal illness and symptom management (Hold et al., 2015; Glover et al., 2017)
- Education about ethical issues that may need to be discussed with patient and family (Hold et al., 2015)

Barriers and Facilitators: for Nurses in Practice

The literature review revealed there were eight articles that addressed barriers and facilitators for nurses in practice. The level of evidence and quality were as follows: two Level II Evidence (good), five Level III (good), and one Level III (poor). Lee et al. (2018) stated that although 80% of people would prefer to die at home, 60% still die in an acute care facility. "Nurses in the oncology and palliative settings are well positioned to facilitate this transition from curative to palliative care" (Canzona et al., 2018, p. 4158). However, in this literature review nurses revealed multiple barriers that impeded the change to (PC) and (EOL) hospice care. Barriers identified demonstrated how nurses struggle with initiating EOL conversations with the patient and family. Barriers included lack of training, collaboration between members of the health care team, organizational investment in having PC and EOL policies, ongoing education, and competencies. McDarby et al. (2019) also suggested that one's personal belief, experience, and attitudes towards PC and EOL could deter nurses from educating patients and families to talk about their wishes.

"People are living longer than ever before, often at the cost of living with the debilitating multiple comorbidities requiring complex care or interventions (likely to require hospitalization), which may well result in end-of-life care" (Rawley et al., 2019, p. 8). When healthcare facilities invest in ongoing education for their nurses on PC and EOL, patients and families will benefit. Several interventions were identified, including providing education on the difference between curative treatment versus comfort care and hospice; this education should be provided before the chronic illness becomes terminal, even while the patient is receiving early PC. Supporting nurses with ongoing, standardized education and competencies will allow them to keep current

with guidelines and recommendations from the Hospice and Palliative Nurses Association (Anasari et al., 2018).

Offering ongoing training and support for nurses will help them to deal with their stress, anxiety and other emotions (Canzona et al., 2018). Providing up-to-date resources from an organization such as End-of- Life Nursing Education Consortium (ELNEC) is one way to teach communication techniques, symptom management, and collaboration between members of the healthcare team. According to Lee et al. (2018), having care team meetings to discuss the patient's prognosis will ensure consistent information is being shared and can help to initiate discussion on the patient's wishes. Incorporating communication techniques in the didactic training will allow and encourage feedback from peers who may have experience in caring for someone who is dying.

Table 2: Summary of Barriers and Interventions for Nurses in Practice

Barriers:

- Lack of initial education & training for EOL upon hire (Canzona et al., 2018)
- Lack of ongoing education and competencies (Canzona et al., 2018)
- Lack of collaboration between members of the health care team (Canzona et al., 2018)
- Lack of organizational investment in having PC and EOL policies (Canzona et al., 2018)
- Lack of support for nurses to seek help with their personal feelings, beliefs and exposures to a difficult death (McDarby et al., 2019)

Interventions:

Health care institutions can:

- Support nurses with ongoing, standardized education and competencies based on guidelines from Hospice and Palliative Nurses Association (Anasari et al., 2018).
- Offer courses on PC and EOL communication from an interdisciplinary approach (Gillett et al., 2014)
- Incorporate communication techniques in training & encouraging feedback from experienced peers (Lee et al., 2018)
- Have care team meetings to discuss the patient's prognosis to ensure consistent information (Lee et al., 2018)
- Support the practice of having more than one discipline talk with patients so that patients hear consistent information (Gillett et al., 2014)

Barriers and Facilitators: for Patients and Families with Terminal illness

In addition to identifying barriers and interventions that undergraduate nursing students and practicing nurses share, it is necessary to know how these affect the EOL experience for patients and families. There were three articles of Level III Evidence of good quality and one article each of Level IV, V Evidence of good quality. An et al. (2014) noted that ensuring one's awareness of prognosis would improve communication between physician, patients, and families while encouraging the use of palliative and hospice care services. Often times, patients and families do not understand the disease process and what it means to be terminal. "Technology has enabled the life of patients to be sustained well past their ability to make decisions" (Gardner, 2012, p. 224). When patients or families do not understand the intent of treatment in relation to their diagnosis, they may experience misunderstanding and mistrust when the physician suggests it is time to look at comfort cares.

Unfortunately, sometimes caregivers make decisions without talking to their family member about their EOL wishes. According to Goebel et al. (2016), conflicting information and collaboration on behalf of the interdisciplinary team prevents the patient and family from proactively discussing their wishes and being able to act on them. "Communication between families and nurses about withdrawal is fraught with difficulties related to emotions, uncertainty, lack of communication skills in providers, and conflict over goals of care" (Peden-McAlpine, Liaschenko, & Traudt, 2015, p. 1147).

Interventions should focus primarily on the patient's needs, not the caregivers, (Ewing et al., 2018). It may be challenging to identify how to equip the caregivers to best support their dying family member's wishes. However, this is vital. Patients and families should be educated on the benefits of PC. The benefits of PC consist of addressing one's physical comfort, distress

from poorly managed symptoms, emotional and quality of life (Devi, 2011, p. 15). The benefits of hospice care at EOL include helping support the patient and family with pain control, symptom management, medical equipment, guidance for care of the patient, grief support, and respite care (National Hospice and Palliative Care Organization, 2018).

Developing and implementing a care plan (whether the patient remains hospitalized or at home) will establish expectations for all parties involved. Providing education and resources will improve quality of care, enable communication that is open and forthcoming, while meeting the patient's needs (Jack et al., 2016). Educational interventions should include conversations on what the future may look like for the terminally ill family member as well as anticipated physical cares, while supporting the emotional, psychological, and spiritual dimensions of the terminally ill family member (Jack et al., 2016).

Table 3: Summary of Barriers and Interventions for Patients and Families

Barriers:

- The nurse's personal belief, experience,
 and attitudes towards PC and EOL
- Lack of communication between patient,
 caregiver, nurse, and other members of
 the care team (Goebel et al., 2016)
- Lack of involvement with family when preparing for hospital discharge (Soraka et al., 2018; Ewing et al., 2018)

Interventions:

Health care institutions can:

- Offer ongoing training and support for nurses to deal with patient's stress and anxiety (Canzona et al., 2018)
- Offer care team meetings with the patient and caregiver to promote a unified approach to care and EOL wishes (Goebel et al., 2016)
- Offer a standardized discharge assessment with resources to use in home settings
 (Ewing et al., 2018)

Strengths and Weaknesses of the Research Studies

All studies were critiqued using the guidelines of Johns Hopkins Nursing Evidence-Evidence-Based Practice (2018). Guidelines were used to evaluate literature on nursing research to identify barriers and interventions on PC and EOL that affect the undergraduate nurse, practicing nurse, patient, and family. Eight of the articles presented the findings from the perspective of practicing nurses, five came from undergraduate nurses, and five from patients. These studies addressed the needs of nurses across the trajectory of their career, novice to experienced.

Weaknesses of the studies reviewed included small sample sizes in several studies as well as inability to validate findings of self-reported outcomes in self-evaluations. Samples were typically limited to specific inpatient units such as critical care, ICU, and oncology units. Self-selection of participants into studies may have altered findings. One study had only white female nurses represented in the findings. Studies did not include follow-up findings related to family perception of having PC and hospice involved in patients' care. Not all authors validated surveys prior to initiation of surveys, some of which were self-designed and used only at a single site, thus limiting comparisons (Rajdev et al., 2018).

Strengths of the studies reviewed included the fact that the majority utilized eight nationally developed tools for assessing data. ELNEC was most commonly used to assess and recommended to use for educational interventions. Use of open-ended questions, structured interviews, focus groups, and surveys that maintained anonymity in the qualitative studies identified the areas of future study.

Summary

When a person has been diagnosed with a terminal illness, it can be a time of uncertainty. Whether patient, undergraduate nurse, or the practicing nurse, barriers may be encountered that cause unnecessary stress. First and foremost, it is important to identify the barriers and interventions that may facilitate processes to help to eliminate them. "Doctors find it difficult to make early referral to PC for many reasons, including being unsure of the disease process, inadequate communication skills, lack of knowledge about PC, and lack of team accessibility" (Devi, 2011, p. S15). A common misconception in PC is that it is associated with a hastening of death. However, the major goals of PC are to improve quality of life and symptom management. EOL and hospice care *are* associated with terminal illness but offer proactive, evidence-based strategies to facilitate comfort care for the patient, while supporting the family. Communication is one of the most prominent factors in eliminating barriers in PC and EOL. This was noted in all three areas of findings: from the perspective of the undergraduate nurse, practicing nurse, and patient.

Therefore, the major strength of the literature reviewed regarding common barriers and interventions in PC and EOL revealed a consistent recommendation that further education, whether initial or ongoing, is necessary for students, practicing nurses, as well as patients and their families. This education is an important investment for institutions if they want to facilitate early enrollment of terminally ill into the care and support provided by PC and hospice. Further, standardization of care, policies, and processes with commitment to PC and EOL care in an academic setting, inpatient or at home will improve the quality of care.

Chapter Four: Discussion, Implications, and Conclusions

This chapter will review interventions to promote patients enrolling into palliative and hospice care. This chapter will provide a summary of the literature illustrating these interventions, with implications for nursing practice as well as recommendations for additional nursing research in the future. Lastly, Kotter's Change Theory (2014) is applied to the practice question.

Answer to Practice Question

The purpose of this critical review of literature is to identify interventions effective in promoting earlier enrollment into hospice and PC among patients with a terminal illness. Nurses are instrumental in providing education to patients based on diagnosis and disease management. However, after a patient is informed that their illness is now terminal, nurses will describe personal emotions of fear and anxiety when they have limited nursing experience with palliative, hospice, and EOL care. People with a terminal illness continue to be admitted to ICUs while receiving aggressive therapies. "Persons aged 65 years and older will make up 20% of the American population by 2030, and those older than 85 years are currently the fastest-growing segment" (Grant et al. 2013, p. 121). Twenty-five percent of Medicare spending is due to the cost of acute care during the last year of one's life (Grant et al., 2013).

Articles used in this literature review presented barriers from the perspective of the undergraduate nurse, practicing nurse, terminal patient, and family. Various educational initiatives are being used to demonstrate interventions to promote the services of palliative and EOL care for the terminally ill patient. Assessing the knowledge base of nurses about PC and symptom management of a chronic illness will help to develop nursing curriculum. Identifying the needs of the patient before they become terminal and faced with EOL decisions can be

difficult. Lee et al. (2014) stated using evidence-based practice interventions could help to provide communication skills, improve attitudes, and impact nurse burnout and turnover, while improving patient and family care experience. Tables 1-3 were provided identifying barriers and interventions for stakeholders.

Trends in the Literature

All studies identified lack of education as a barrier for the undergraduate nurse, practicing nurse, and patient. Nurses reported that hands-on experience was not adequate training to assist patients with transitioning from PC to EOL. Undergraduate nurses and practicing nurses lacked the confidence in their ability to adequately care for a terminally ill patient

Gaps in the Literature

There were no randomized controlled trials available to provide Level 1 evidence for interventions to enhance earlier enrollment of terminally ill patients into palliative and hospice care. There were no follow up studies with the caregivers after the patient had passed away to evaluate their concerns and recommendations for future practice. Even though there were recommendations for nursing interventions, there were no Level V studies to assess quality improvement and increased referrals to PC and hospice among clinicians and organizations.

Implications for Nursing

The undergraduate nurse, practicing nurse, and patient's family struggle with difficult conversations about EOL in a terminal illness. Nurses need to develop a trusting relationship with the patient and family members in order to talk to them about PC and hospice. National Comprehensive Cancer Network (NCCN) guidelines are updated annually on how to transition the patient from PC to hospice care. Curriculum taught to the undergraduate nurses have not kept up with recommendations from ELNEC and NCCN. Practicing nurses reported PC, hospice, and

EOL is not routinely a part of new employee orientation and ongoing education. It is difficult for practicing nurses to develop communication skills to talk with patients about their EOL wishes. In preparing undergraduate and practicing nurses, didactic training should include specific case scenarios, role-playing, and competencies in the classroom and clinical settings. The patient needs to understand his or her own illness, management of the illness, and the potential of it transitioning from a chronic illness to a terminal illness. Tables 1-3 provide summaries of barriers and interventions identified in the studies reviewed for the nursing student, practicing nurse, terminally ill patient, and caregiver.

When nurses are adequately trained and experienced in caring for terminally ill patients, they will be able to initiate a dialogue with their patient and family, including a discussion of their prognosis, what to anticipate, and what the patient would like at EOL. The patient is better emotionally prepared for death if they feel their personal wishes at EOL will be fulfilled.

Recommendations for Nursing Research

Patients are living longer with chronic illnesses, while being hospitalized for exacerbation of their symptoms. Living with a serious illness can lead to poor quality of life if unnecessary testing and aggressive treatments are being performed to extend life without offering comfort measures to promote quality of life in the time left with loved ones. Thus, the need for additional research with randomized controlled trials (RCT) to identify what interventions are beneficial to patients and caregivers overall experience with a terminal illness. One area for an RCT is to compare caregivers of patients enrolled versus not enrolled in hospice or PC. Improvements in nursing care need to start with the undergraduate nurses and instructors having up-to-date curriculum. In order to prepare undergraduate and practicing nurses, curriculum should include topics such as pain control, symptom management, and communication techniques that are

appropriate to the individual's cultural and spiritual beliefs. In addition, nurses need to be able to address the caregivers' concerns and provide resources to assist with their loss and grief. Other areas to research include EOL education by health care organizations, including nurses' preferences for delivery. Nurses may have different learning preferences and thus evaluation of specific methods (i.e. classroom, online, interactive case studies, videos to show examples of communications techniques, patient stories) has a higher rate of success. A shared curriculum could be used with both students and practicing nurses.

Integration of Theoretical Framework

Kotter's Change Model (2014) was the theoretical framework used in this literature review. Kotter's 8-Step Change Model has been utilized to provide the framework when a change is necessary for organizations. In order to promote enrollment into palliative or hospice care, change is needed in the undergraduate nursing programs and health care organizations that care for terminally ill patients. There are multiple forces that drive change in health care including evidenced-based findings, technology, financial pressures, and initiatives from the insurance payers, and quality initiative drivers. Kotter's Change Theory, according to Malmberg et al. (2014), can help to create a sense of urgency, planning, and implementation.

Integration of Kotter's Change Theory theoretical framework can provide a guiding format for successful change. Kotter's model (summarized into three areas of focus) reflects a continuous ongoing process. Change does not stop once the interventions are implemented. Steps 1-3 identify the need for change by addressing the concerns nurses struggle with professionally and personally. The problem identified has been that nurses are not equipped to care for terminally ill patients, as demonstrated by Moir et al. (2015) who described nurses' discomfort with initiating conversations addressing end of life when they are not knowledgeable about the

progression of the patient's illness and related expectations for the patient's future. If nurses had this knowledge, they could converse with patients and caregivers about their fears and wishes. Steps 4-6 include encouraging the stakeholders to invest in improving the care for their patients who are terminal; patients and families deserve to receive the services of hospice and PC. Curriculum for nursing programs and hospital orientations may lack EOL education. Further, nurses do not uniformly have hands-on experience with patients who have a chronic illness that may become terminal According to Glover et al. (2017) the need to invest in preparing nurses whether it is in a nursing program, orientation, or ongoing learning will help decrease the gap when providing care for a population that is aging. Allowing the members of the multidisciplinary team to debrief about what they learned, witnessed, and experienced during this planning and implementation phase will validate the value of the changes for patients and nurses. Finally, steps 7-8 include encouraging nursing programs and healthcare organizations to routinely assess changes after the interventions identified are implemented into the curriculum for students and practicing nurses. Hospice and PC programs should plan to assess changes in number of patients enrolled as well as timeliness of enrollment pre- and post-interventions. Finally, organizations should have a plan to regularly review what the latest evidence-based recommendations are and update what is being taught.

Summary

This critical literature review identified barriers that prevented early enrollment into hospice and PC among patients with a terminal illness. Patients and their caregivers are not being introduced to the services of PC when diagnosed with a chronic illness and hospice care when the illness becomes terminal. Undergraduate nurses reported their nursing curriculum did not prepare them for the emotional impact of caring for their first patient who is dying. Curriculums

in nursing programs do not keep up with the most recent evidence-based findings when teaching about hospice, PC, and EOL in theory classes and practicum laboratories. Practicing nurses reported that during their classroom orientation upon employment and ongoing learning, education regarding PC, hospice, and EOL cares were not routinely provided. Nurses reported a lack of understanding for the key role they played in an interdisciplinary PC model. "Nursing organizations and clinical leaders must embrace these challenges by working collaboratively to create innovative, accessible learning experiences and a core curriculum for the application of high-quality palliative nursing in both academic and clinical practice settings" (The Hospice and Palliative Nurse Association, 2018, p. E10).

Interventions to enhance earlier enrollments into hospice and PC were summarized into three tables: for nursing students, practicing nurses, and terminally ill patients and families. Suggested interventions centered on assuring curriculum including specific components of EOL care for undergraduate nursing students and practicing nurses. Courses are available from expert professional organizations such as ELNEC. Interprofessional collaboration and communication among health care teams should be emphasized. An example of this includes team meetings to assure all clinicians understand and deliver the same messages to terminally ill patients and families. Additionally, incorporating communication techniques and encouraging feedback from experienced peers is a promising interprofessional intervention. Although the end of life is a challenging time for patients and informal as well as formal caregivers, there is a growing body of expertise to enhance quality of life and symptom management; PC and hospice delivers this expertise. Connecting patients and caregivers to this expert knowledge should be a priority we embrace.

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Appendix: Evidence Synthesis Matrix

Source: Grant, M., Wiencek, C., Virani, R., Uman, G., Munevar, C., Malloy, P., & Ferrell, B. (2013). End-of life care education in acute and critical care. *American Association of Critical Care Nurses*, 24(2), 121-129. doi: 10.197/NCI.0b013e3182832a94.

Author Recommendations: In order to integrate and improve EOL experiences for patient and family, ongoing training and educational modules are necessary for nursing and multidisciplinary team.

Implications: Members from the multidisciplinary team had the most resistance in implementing successful education modules and training on palliative care. Lack of correct information on palliative care services and negativity led to barriers identified.

Source: An, A. R., Lee, J., Yun, Y. H., & Heo, D. S. (2014). Terminal cancer patients' and their primary caregivers' attitudes toward hospice/palliative care and their effects on actual utilization: A prospective cohort study. *Palliative Medicine*, 28(7), 976-985. doi: 10.1177/0269216314531312.

Purpose/Sample	Design	Results	Strengths/Limitations
1 ui posc/Sampic	(Method/Instruments)	Results	Strengths/Elimitations
Purpose:	Mixed methods,	Results:	Strengths:
To report attitudes	multisite, prospective,	Preference for HPC was	1. Authors provided
of patients with	observational cohort	expressed by 137/359	CONSORT flow
terminal cancer and	study.	(38.2%) of patients and	diagraming
caregivers toward	,	by 185/359 (51.5%) of	subject
hospice/palliative	Quantitative:	caregivers.	participation.
care and their	Immediately after		2. Research design
association with	cancer diagnosis,	Reasons for not	included both
use of inpatient	information was	preferring HPC were:	quantitative and
hospice/palliative	abstracted from patient	Lack of	qualitative
care facilities.	medical records.	sufficient	analysis.
	Patients and caregivers	information	3. Researchers
	completed baseline	(46.4% of	gathered data
	questionnaires.	patients; 40.8%	from both patients
Sample/Setting:		of caregivers)	and family
Patient-caregiver	Instrument:	• Patient's	caregivers,
dyads (n=359)	Questionnaire looked at	disfavor (27.9%	including post-
completed baseline	patient demographics,	of participants;	death data from
questionnaires.	self-awareness of the	17.8% of	caregivers.
After the patient's	terminal illness,	caregivers)	
death, caregivers	personal feelings about	• Cost (7.7% of	Limitations:
were interviewed	hospice and palliative	patients; 11.5%	1. In the setting of S.
(n=257).	care. (HPC). Reliability	of caregivers)	Korea, there was
	and validity not	Agreement of	limited access to
Participants were	reported.	preferences between	outpatient
from 12 hospitals		patients and their	services as
in the country of	Qualitative:	caregivers was very low	opposed to
South Korea.	Contact with caregivers	(48.2%).	inpatient
T 1 TT 1.	via telephone was made		hospice/palliative
Johns Hopkins	three months after the	Factors Associated with	care facilities.
Evidence	patient's death.	Preference for HPC: in	2. Clinicians in the
Appraisal	T .	univariate analysis,	U.S. may have
Il . CE-:-l	Instrument:	among patients,	limited exposure
Level of Evidence:	Telephone interview	preference for HPC was	to the health care
III	with caregiver if patient	significantly associated	services in S.
Onality	and family are aware of terminal status and if	with patient's age <60	Korea as opposed to the health care
Quality:	they chose to seek out	years, Christianity,	delivery system in
D	inpatient hospice/	awareness of terminal	the U.S.
	palliative care versus	status, presence of	3. The definition of
	life sustaining measure.	metastatic lesion, poor	terminal cancer
	ine sustaining measure.	performance status (as	does not clarify a
		measured by Eastern	time frame when
		Cooperative Oncology	looking at life
		Group), and terminal diagnosis for reason	expectancy.
		diagnosis for reason	

"other than worsening condition" (p. 979).

Among *caregivers*, preference for HPC was significantly associated with college degree and awareness of patient's terminal status.

In multivariate analysis, preference for HPC was significant for awareness of terminal status, for both patients and caregivers. Among patients, a preference for HPC was significantly associated with being Christian, having a metastatic lesion, and poor performance status.

Post-Bereavement *Questionnaire Results:* Less than half (40.5%) of the patient-caregiver dyads used HPC, with the most common reason for lack of use of HPC being due to lack of information about HPC (27.1%), followed by preference for active anticancer treatment (14.3%), and concern about separating the patient form the family (12%).

Conclusion:

Caregiver's preference and affiliation with Christianity influenced whether or not hospice/palliative care was instrumental in end of life decision making. No patient-related factors influenced use of HPC. Communication

- 4. Validity/reliability of questionnaire not reported: authors did not describe survey development.
- 5. Specific questions of telephone interview were not listed; no report given as to how the interviewers were trained.

among physician, patient, and caregiver need to improve in order to facilitate referrals for	
this service.	

Author Recommendations: Educating patients and caregivers about what end of life means in relation to their terminal illness will assist to making decisions about hospice and palliative care.

Implications: When patients and caregivers are informed of their terminal status, they have better quality of life and understanding if their options in decision making towards terminal care.

Source: Ek, K., Westin, L., Prahl, C., Osterlind, J., Strang, S., Berg, I., Henoch, I., & Hammarlund, K. (2014). Death and caring for dying patients: Exploring first-year nursing students' descriptive experiences. *International Journal of Palliative Nursing*, 20(10), 509-515.

doi: 10.12968/ ijpn.2014.20.10.509.

doi: 10.12968/ ijpn.20		T	T
Purpose/Sample	Design	Results	Strengths/Limitations
Purpose: To identify nursing students' attitudes, feelings, and perspective on caring for a dying patient throughout their program. Sample/Setting: Three universities in three cities of Sweden. Nursing students enrolled in a three-year Bachelor of Science degree. Nursing students interviewed (n=17). Age of students ranged between twenty and forty, all female, and born in Sweden. Interviews were obtained in 2012. Johns Hopkins Evidence Appraisal Level of Evidence: III Quality: Good Quality	Thematic analysis. Longitudinal interview project. Frommelt Attitude toward Care of the Dying Scale model (FATCOD) was used to measure the students' attitude towards death and dying.	Interviews identified four themes: • Thought of death is more terrifying then the actual death. • Struggles with being present and offering oneself to the patient. • Being confronted with one's own feelings. • Feeling of inadequacy and not enough time to spend with patient and family. Conclusion: Nursing students struggled with communication with the patient, seeing a patient die, and handling a dead body was traumatic the first time. Nursing students needed to have time to debrief and reflect on end-of-life experience. Ongoing education, guidance, and reflection for nurses to gain confidence is necessary from instructors to teach how to process and cope with end-of-life.	Strengths: Allowing students to experience patient death would prepare them for later in their practice. Evaluates palliative care through transition into end-of-life care. Standardized text used with open-ended questions during interview process. Limitations: Even though three universities in Sweden participated, only one student at one university was interviewed. Only Swedish females participated and may have affected results.

Author Recommendations:

Recommended future research to evaluate whether the nursing students' experiences change how they feel with additional exposure to end-of-life over the three years in the nursing program.

Implications: Allows students to encounter multitude areas of progression when a patient is transitioning from palliative symptom management to end-of-life.

Source: Hold, J. L., Blake, B. J., & Ward, E.N. (2015). Perceptions and experiences of nursing students enrolled in a palliative and end-of-life nursing elective: A qualitative study. *Nurse Education Today*, *35*, 777-781. doi: 10.1016/j.nedt.2015.02.011.

Purpose/Sample	doi: 10.1016/j.nedt.2015.02. Design	Results	Strengths/Limitations
i ui pose/Sample	(Method/Instruments)	Results	Strengths/Limitations
Purpose: To determine the benefits of taking a nursing elective course on palliative care and end-of-life. Sample/Setting: Baccalaureate nursing students attending a state	Qualitative exploratory study: focus group Student anonymity protected on written consent prior to focus group meeting. Focus group sessions were audio recorded. Researchers used:	Three themes identified: • Learning from stories • Learning from being there • Learning from caring Conclusion: Students developed an understanding of personal suffering at the end of life	Strengths: Nursing students were able to care for terminally ill patients. Students were able to participate in service learning and bring their experience back to focus group for discussion. Limitations:
university in southeastern United States. Eligible participants (n=52). Volunteer participants (n=19). Females (n=17). Males (n=2).	credibility, dependability, conformability, and transferability to assess the reliability of the data collected. Focus group lasted one hour using open-ended question guide. Nursing students journal	and what it meant to be there for the patient and family.	Small sample size. Participants were from one university.
Caucasian (n=14). Mean Age (n=24). No previous experience caring for a dying person (n=14).	about their five-week experience with the same family.		
Johns Hopkins Evidence Appraisal Level of Evidence: III			
Quality: Good	lationas Allowing atvidants t	a monticipate in and of life of	

Author Recommendations: Allowing students to participate in end-of-life clinical experience will expose them to experience grief, empathy, ethical decision making, and family beliefs.

Implications: When students are able to witness end-of-life experiences and discuss with their peers, they will be able to implement nursing theory into professional practice.

Source: Moir, C., Roberts, R., Martz, K., Perry, J., & Tivis, L. J. (2015). Communicating with patients and their families about palliative and end-of-life care: Comfort and educational needs of nurses. *International Journal of Palliative Nursing*, 21(3), 109-112. doi:10.12968/ijpn.2015.21.3.109

Purpose/Sample	Design	Results	Strengths/Limitations
	(Method/Instruments)		
Purpose:	Non-experimental	The sample was	Strengths:
Assess how	survey design.	primarily made up of	Characteristics of
prepared inpatient		nurses 30-49 years old,	nurses were examined
nurses feel when	Recruitment emails sent	with experiences fairly	thoroughly in the
discussing end-of-	to 175 nurses with active	divided between 2-5	following areas:
life care versus	email addresses on the	years, 5-10 years, or >10	Patient and Family
palliative care with	telemetry, oncology, and	years.	Centered
patient, and family.	critical care units at an		Communication
	Idaho hospital.	Oncology nurses scored	(PFCC), Cultural and
Sample/Setting:		the highest in all	Ethical Values (CEV),
Inpatient nurses	Flyers were posted on	categories of the EPCS	Effective Care Delivery
(n=60)	the inpatient units to	surveys.	(ECD).
At a 378 bed	recruit nursing		
hospital in Idaho:	participation.	Conclusion:	Limitations:
Critical care nurses		Oncology nurses had a	Demographics and
(37%)	Surveys were offered	greater level of comfort	characteristics of nurses
Oncology nurses	electronically on line or	in palliative care and end-	who completed the
(26%)	handwritten.	of-life conversation.	surveys were from one
Telemetry nurses			hospital. Inpatient
(37%)	Nurses completed End		nurses invited to
	of Life Professional		participate were limited
	Caregiver Survey		to telemetry, oncology,
Johns Hopkins	(EPCS) which focused		and critical care units.
Evidence	on communication		Small sample size.
Appraisal	within three domains:		
	 Among patient 		
Level of Evidence:	and family		
III	With cultural		
	and ethical		
Quality:	values		
Good	 Effectiveness of 		
	care		
	Results were examined		
	by the following		
	categories: experience,		
	age of nurse, and type of		
	hospital unit.		
Author Docommond		lucated and trained to talk w	ith nationts and samarizons

Author Recommendations: Nurses should be educated and trained to talk with patients and caregivers about palliative care and end-of-life decisions. This will build their confidence when needing to have a difficult conversation. Based on the findings from the survey, educational models will be developed based on the palliative care needs identified by the respondents.

Implications: Nurses need to be able to distinguish between palliative care and end-of-life indications with patients and caregivers. This will enable them to be prepared when it is time to have these conversations.

Source: Gillett, K., O'Neill, B., & Bloomfield, J. G. (2016). Factors influencing the development of end-of-life communication skills: A focus group study of nursing and medical students. *Nurse Education Today, 36,* 395-400.

Purpose/Sample		Results	Strengths/Limitations
r ur pose/Sample	Design (Mothod/Instruments)	Results	Strengths/Limitations
D	(Method/Instruments)	T	C/ /I
Purpose:	Qualitative study	Intrinsic and extrinsic	Strengths:
Identify what	comprised of five focus	factors affect how nursing	Identifying
influences nursing	groups.	and medical students	communication gaps
students and		communicate with patients	between nursing and
medical students in	Recruitment of students	and caregivers.	medical students will
learning end-of-life	who had cared for end-		help to develop end-of-
communication	of-life patients in their	Themes of intrinsic	life interventions to
techniques.	clinical practice.	facilitators:	strengthen cohesive
		 Self-confidence. 	working relationships.
Sample/Setting	Placed in focus group on	 Relationships with 	
Second year	first come-first serve	patients.	Study focuses on
nursing students	basis with a goal to have	Previous	relationships between
(n=2 focus groups	four to six per focus	experience.	nurses, physicians,
with n= 9	group.	Intrinsic barriers:	patients, and caregivers
participants)			being able to
r	Moderator led the	 Coping with emotions. 	communicate.
Fourth year	interactive focus group		
undergraduate	with semi-structured	 Educational 	Limitations:
medical students	topics to initiate	accuracy.	Based on the voluntary
(n=3 focus groups	discussion and	Extrinsic facilitators:	participation, this study
with 10	participation.	 Patient and 	may influence the
participants).	participation.	relatives.	outcomes due to
participants).		 Role models 	
T 1 TT. :			personal feelings of the
London University.		Extrinsic barriers:	participants.
T 1 TT 1.		 Professional 	
Johns Hopkins		cultures.	
Evidence		 Gatekeeping. 	
Appraisal		Lack of formal	
		discussion.	
Level of Evidence:			
III		Uncommunicative	
		patients.	
Quality:			
Good Quality		Conclusion:	
		End-of-life learning	
		opportunities with	
		qualified facilitators will	
		foster on-going learning	
		with nursing and medical	
		students.	
		Focus groups allow for	
		sharing and developing	
		interventions to eliminate	
		communication barriers.	

Author Recommendations: Developing end-of-life curriculum for nursing students and medical students should mimic real life circumstances in the simulation labs and role-playing. Qualified facilitators will be able to teach effective, confident communication techniques.

Implications: If the interdisciplinary team does not know how to communicate in an empathetic manner, patient and caregiver will not be prepared to deal with end-of-life decisions.

Source: Goebel, J. R., Guo, W., & Wood, K. (2016). Teamwork and perception of palliative care quality. *Journal of Hospice & Palliative Nursing*, 18(3), 242-248. doi: 10.1097/NJH.000000000000239.

Purpose/Sample	Design	Results	Strengths/Limitations
	(Method/Instruments)		
Purpose:	Cross-sectional design.	Individuals from the	Strengths:
Evaluate		United States and 4	Disciplines that
interprofessional	TeamSTEPPS	countries completed	participated: physician,
education and	Teamwork Perception	survey.	registered nurse,
organizational	Questionnaire. This tool	Participants:	chaplain, social worker
structure to improve	was developed by	RN (n=81%)	or other.
palliative care	Agency for Healthcare	Females (n= 89.9%)	Higher level of
quality.	Quality and Research,	Greater than master's	education provided
	and Department of	level education	more in-depth critical
Sample/Setting:	Defense to assess quality	(n=48.9%)	analysis of what is best
Hospice or	improvement.		practice.
palliative care units		Quality of overall care	
Participants	Online survey May 2013	rated:	
(n=460)	to May 2014.	Excellent 50.4%	Limitations:
Palliative Care		Good 44.8%	Financial constraints
providers (n=371)	Assess PC team	Fair 3.5%	may affect development
	structure, teamwork	Poor 1.3%	of palliative and
	processes, and		hospice care programs.
	perception of quality of		Selection bias may
	care (QoC).		compromise the validity
Johns Hopkins		Conclusion:	of the study and not
Evidence	Statistical Package for	Participants who had an	representative of larger
Appraisal	Social Sciences version	educational degree less	selection of PC
	22 for Windows was	than a bachelor's degree	providers and diversity
Level of Evidence:	used for analyzing data.	felt the QoC within their	(white female nurses).
IV		organization was	Did not include patient
0 14		excellent. Professionals	or family perception of
Quality: Good		with higher education	overall experiences.
G000		are more subjective on	
		what is best practice.	

Author Recommendations: Demographic characteristics and educational background influenced higher collaboration and communication ratings on the survey.

Implications: Collaboration of a multidisciplinary team with higher educational background were felt to offer improved quality of care and participation in palliative and hospice care facilities.

Source: Jack, B. A., Mitchell, T.K., Cope, L.C., & O'Brien, M.R. (2016). Supporting older people with cancer and life limiting conditions dying at home: A qualitative study of patient and family caregiver experiences of Hospice at Home care. *Journal of Advanced Nursing*, 72(9), 2162-2172.

	caregiver experiences of Hospice at Home care. <i>Journal of Advanced Nursing</i> , 72(9), 2162-2172.				
Purpose/Sample	Design	Results	Strengths/Limitations		
	(Method/Instruments)				
Purpose:	Prospective descriptive	Results were evaluated	Strengths:		
To develop	qualitative study.	and reported out in	The nurses were skilled		
understanding of		categories with similar	and confident in having		
patient and	Participants were	reporting.	difficult conversations		
caregiver	enrolled in Hospice at	Results were classified	about death and dying,		
experiences and	Home. Patients and	into two themes:	which made it easier for		
perception of	family members were	'Embracing Holism and	participants to take part		
allowing people	given information about	Service organization'.	in discussions.		
with a terminal	the study if they met				
illness to die at	inclusion requirements.		Three researchers		
home.	If they expressed interest		viewed the data		
	the research team set up		independently and		
	time to interview them.		marked their		
Sample/Setting:			interpretations		
Adult English-	Semi-structured	Conclusion:	independently prior to		
speaking patients	recorded interviews	Using data from	bringing it to the group		
receiving Hospice at	inclusive of patients and	interviews allowed	with a fourth researcher		
Home care who had	caregivers.	prospective study to help	to discuss their findings.		
life-expectancy		evaluate data earlier then			
timeframe of days	Interviews were done in	later. It allowed the			
(rather than weeks)	participants' homes, on	patients who were dying			
	the telephone and while	to provide insight about			
Total participants	attending day therapy.	what they wanted from	.		
(n=41)	D. C. L.	their end-of-life care.	Limitations:		
Comprised of:	Patient and caregivers	D :: (C1/41 : :1	Participants that were		
Patients	were able to answer	Patient felt their wishes	interviewed came from		
(n=16)	questions separately or	were honored due to	Hospice at Home		
Family caregivers	jointly.	experience of the hospice	organizations.		
(n=25).	Identification of nations	nurses being able to	Eindings may not be		
Hagnias at Hamais	Identification of patient	prevent unnecessary	Findings may not be generalized to a		
Hospice at Home is	and caregivers were removed from the	visits to the hospital.	younger patient and		
a homecare program in the United			caregivers. Patient		
	transcripts of the interviews to allow		populations in this study		
Kingdom (UK) in which nurses and			1 1		
nursing assistants	anonymity and prevent bias in interpretation.		were elderly along with their caregiver who may		
•	bias in interpretation.		have had their own		
supported by physicians.			morbidities that		
physicians.			prevented them to		
Johns Hopkins			provide hospice care at		
Evidence			home.		
Appraisal			The fact that the same		
Thh mism			hospice organization		
Level of Evidence:			that provided the		
III Quality:			services also conducted the study. Having only		

Good		one hospice
		organization from
		which participants were
		obtained may affect the
		overall results. It is
		possible that patients
		and caregivers may
		have refrained from
		sharing their true
		experiences for fear of
		not having the same
		opinion.

Author Recommendations: The findings from this study could support recommendation of additional specific areas of research to evaluate the services and effectiveness of home hospice when attempting to grant wishes to die at home.

Implications: This study allowed for terminally ill patients to share their experiences while having their wishes of dying at home be fulfilled. Collecting data from the patients allowed for earlier interventions and resources to be offered to the caregivers within one hospice organization.

Source: Glover, T. L., Garvan, C., Nealis, R. M., Citty, S.W., & Derrico, D.J. (2017). Improving end-of-life care knowledge among senior baccalaureate nursing students. *American Journal of Hospice and Palliative Medicine*, *34*(10), 938-945. doi: 10.1177/1049909117693214.

Purpose/Sample	Design	Results	Strengths/Limitations
	(Method/Instruments)		
Purpose:	Descriptive cross-	Before course, one-third	Strengths:
To assess end-of-	sectional study.	of students had cared for	Valid and reliable tool
life and palliative		a dying patient in their	to test knowledge;
care knowledge of	Pre- and post-assessment	clinical rotation.	ELNEC Knowledge
baccalaureate	evaluation questionnaire		Assessment Test.
nursing students	with qualitative	85% felt they had not	
prior to and post	assessment	received the appropriate	
End-of-Life Nursing		training prior to taking	
Education		the course.	
Consortium			
(ELNEC) core		Posttest showed	
course.		significant knowledge	
		after attending ELNEC	Limitations:
Sample/Setting:		course	Sample was not racially
Baccalaureate		(P<.05).	or ethnically diverse.
students attended			
ELNEC 2-day		ELNEC course is	Participation was
course with		effective to present and	voluntary therefore
preassessment prior		improve knowledge on	limited sample size.
to, and one-week		palliative and end-of-life	
post course in		care.	
January 2015.			
		Conclusion:	
Participants		Palliative and end-of-life	
(n=92).		education should be a	
		requirement in all nursing	
		programs.	
Johns Hopkins			
Evidence		Additional research	
Appraisal		would be beneficial while	
		looking at the various	
Level of Evidence:		teaching styles and tools	
III		used.	
Quality			
Quality: Good			
Juou			

Author Recommendations: Implementing palliative and end-of-life courses in nursing programs will decrease the gap when preparing nurses to care for an aging population. Improving the comfort level of nurses who care for patients dying will improve patient and caregiver experience.

Implications: Study confirmed that nurses feel inadequately prepared to care for palliative or end-of-life patients.

Source: Canzona, M.R., Love, D., Barrett, R., Henley, J., Bridges, S., Koontz, A.,...Daya, S. (2018). "Operating in the dark": Nurses' attempts to help patients and families manage the transition from oncology to comfort care. *Journal of Clinical Nursing*, *27*(21-22), 4158-4167.

doi: 10.1111/jcon.14603.

doi: 10.1111/jcon.146	003.	<u></u>	<u></u>
Purpose/Sample	Design (Method/Instruments)	Results	Strengths/Limitations
Purpose: To identify barriers oncology nurses encounter when their patient transitions from curative to palliative care. Also, to identify educational needs for the nurses working in this field. Sample/Setting: Nurses who worked in oncology or palliative care in south-eastern health care network including clinics, outpatient centers, and hospitals. Oncology nurse: (n=14). Palliative care nurse: (n=14). Data collection was between January 2017 through October 2017. Johns Hopkins Evidence Appraisal Level of Evidence: III	Interpretive design. Semi-structured interviews. Recruitment through organizational list serves, verbal presentations, and personal email. Interviews conducted via telephone from a semi-structure interview guide.	Challenges identified: Patient denial, family relationships, boundaries, and emotional burden during end-of-life care. Lack of clear communication between physician and patient on the goal of treatment. Discrepancies on what is being communicated to patient and what is being understood about life expectancy. Conclusion: Nurses are requesting ongoing educational opportunities to aid in communication techniques revolving around denial, anger, and despair. Nurses develop burnout secondary to interpersonal conflict, depression, and emotional exhaustion as a result of miscommunication between care team and patient. Negative interactions between physician and nurses about end-of-life care can have a negative effect.	Strengths: Participants went through analytical analysis to identify if they were qualified to speak on behalf of comfort care and end- of-life measures. Audit measures were put in place to track processes, themes, and quotes during period of decision making for patient. Limitations: Did not use a national tool for survey. Sample size: (n=28). Study evaluated nursing challenges without breaking down what the obstacles were between patient and interdisciplinary team.
Good			

Author Recommendations: Initial and ongoing educational modules are necessary to teach communication techniques that are meaningful and supportive between a multidisciplinary team, patient and caregiver.

Implications: Poor communication can interfere with building a trusting and supporting relationship between nurse and patient when treatment goal and prognosis is ambiguous.

Source: Ewing, G., Austin, L., Jones, D., & Grande, G. (2018). Who cares for the carers at hospital discharge at end of life? A qualitative study of current practice in discharge planning and the potential value of using The Carer Support Needs Assessment Tool (CSBAT) Approach. *Palliative Medicine*, 32(50), 939-949. doi: 10.1177/0269216318756259.

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Purpose/Sample	Design (Method/Instruments)	Results	Strengths/Limitations		
Purpose: To assess the needs of caregivers at time of discharge from a hospital facility when patients are at end-of-life.  Sample/Setting: Three National Health Service (NHS) Trusts in England.  Study conducted between December 2014 and November 2015.  Hospital and community-based practitioners focus groups: (n=40)  Carer interviews: (n=22)  Two workshops. Practitioners: (n=14) Carers: (n=5)  Johns Hopkins Evidence Appraisal  Level of Evidence: III  Quality: Good	Qualitative Thematic analysis Focus Groups: Healthcare professionals Interviews: Carers/next of kin Workshops: Healthcare professionals and carers. The Carer Support Needs Assessment Tool (CSNAT) Approach. Two researchers independently reviewed data and placed in a coded framework based on data and topics identified.	Representing the viewpoint of the healthcare professional and carer:	Strengths: Use of CSNAT is a copyright tool.  Tool reaffirmed the role that family carers play in discharge planning, caring, and supports needed in order to keep the patient home per their wishes.  Limitations: Many carers declined to participate in the study secondary to the sensitivity of the subject.		

**Author Recommendations:** When looking at discharge planning interventions and preparation to provide care in the setting of the home, one must include the caregiver. This will prevent barriers in being able to keep patient in the home.

**Implications:** Discharge planning should be inclusive of what patient and caregivers may need at home to prevent rehospitalization. Additional interventions should be aimed at the caregiver.

**Source:** Lee, S.B., Forehand, J.W., St. Onge, J. L., & Acker, K.A. (2018). Helping bridge the great divides; supporting nurse communication at end of life. *Nurse Christian Fellowship*, 35(4), 258-262. do: 10:1097/CNJ00000000000542.

Purpose: Quasi-experimgroup pretest/pdesign.  Quasi-experimgroup pretest/pdesign.		I
To understand group pretest/p	. 1	
encounter when it comes to initiating conversations with patients and families about end of life challenges.  Sample/Setting: Acute care nurses (n=115). Age 20 to 25 (n=61, 53%). 0 to 5 years of experience (n=97, 84.3%). Associate degree in nursing (n=94.81%)  Johns Hopkins Evidence Appraisal  Level of Evidence: II  Quality: Good	educations and communication scores pre-course, post-course, and one-month post course evaluating interventions.  Scores: Scores: Showed improvement Pre-intervention to post intervention: (p<.001).  Pre-intervention to one month follow up post	Strengths: Use of Frommelt Attitude Towards Care of the Dying (FATCOD) evaluation tool. Evaluated nurse level of comfort pre-course work, post-course work, and one-month post- course completion.  Limitations: Data collected from two campuses of a regional medical center in southeastern United States.  Did not provide feedback from nurses with years of experience > 5years and their comfort/knowledge level with end-of-life care.

**Author Recommendations:** Include end-of-life care into nursing curriculum and orientations. Using curriculum, such as what is taught with ELNEC, will help with communication skills, attitudes and less anxiety.

**Implications:** Not being able to discuss end of life care with patient and family about spirituality, expectations, and end of life wishes can lead to unfulfilled needs.

**Source:** Rajdev, K., Loghmanieh, N., Farberov, M. A., Demissie, S., & Maniatis, T. (2018). Are health-care providers well prepared in providing optimal end-of-life care to critically ill patients? A cross-sectional study at a tertiary care hospital in the United States. *Journal of Intensive Care Medicine*, 1-15,

https://doi.org/10.1777/088506661881794.

https://doi.org/10.17/7	I	I a	
Purpose/Sample	Design	Results	Strengths/Limitations
	(Method/Instruments)		
Purpose:	Cross-sectional study.	Responses:	Strengths:
Identifying barriers	_	Respondents	Multidisciplinary
in the ICU with	Questions were	(n=238)	approach on
health care providers	developed from review	(36%).	participants' self-
providing palliative	of literature on PubMed		perceived knowledge
and end-of-life care.	and Endnote.	End of Life (EOL)	base, attitudes and
		survey:	behaviors of EOL in the
Sample/Setting:	Electronic surveys were	Self-reported knowledge	ICU.
Northwell Health	emailed to eligible	not prepared:	
Staten Island	employees. Email	(34%).	Limitations:
University Hospital	addresses provided by	Self-reported attitude in	Surveyed only one
is a tertiary care	human resources.	providing EOL cares did	health care facility.
hospital in the		not feel comfortable:	
United States.		(31.33%).	Questions and results
		Self-reported behaviors	were of quantitative
Health care		of not being able to	data and did not look at
providers:		provide accurate and	qualitative data.
<ul> <li>Residents,</li> </ul>		truthful outcomes:	
Internal		(51.%)	Survey questions were
medicine,			self-designed and not a
and general		Conclusion:	national tool.
surgery		Palliative has many	
• Fellows		benefits to assist with	Validation of survey
<ul> <li>Attending</li> </ul>		symptom management	was not performed prior
physicians		and improving patient	to initiation of survey.
<ul> <li>Registered</li> </ul>		experience.	
nurses		Hospice is geared	
<ul> <li>Nurse</li> </ul>		towards a terminal	
practitioners		illness, whereas EOL	
<ul> <li>Physician</li> </ul>		encompasses supportive	
assistants.		care. However, it may be	
		difficult to determine	
Johns Hopkins		when patient's illness	
Evidence Appraisal		progressed to the point	
		where hospice may be	
Level of Evidence:		best.	
Quality: Good			

**Author Recommendations:** Additional research is needed to develop curriculum for educational, and training courses focusing on palliative and end-of-life care in the critically ill patients.

**Implications:** Health care providers who participated in survey did not feel adequately trained or had confidence to initiate a conversation about palliative or hospice care when the patient is terminally ill.

**Source:** Smith, M.B., Macieira, T.G.R., Bumbach, M.D., Garbutt, S. J., Citty, S.W.,...Keenan, G. (2018). The use of simulation to teach nursing students and clinicians palliative care and end-of-life communication: A systematic review. *American Journal of Hospice & Palliative Medicine*, *35*(8), 1140-1154. doi: 10.1177/1049909118761386.

	10.1177/1049909118761386.				
Purpose/Sample	Design	Results	Strengths/Limitations		
	(Method/Instruments)				
Purpose:	Systematic review of	Additional	Strengths:		
Determine if	articles from electronic	research needs	Author had specific		
simulation-based	databases inclusive of	to be done to	criteria for article		
learning	CINAHL, MEDLINE,	identify best	selection for the		
experiences	PsycINFO, ERIC. Web	practices when	literature review:		
(SBLEs) help	of Science, Grey	developing	<ul> <li>Defined</li> </ul>		
prepare nurses	Literature resources	SBLE	simulation		
and clinicians to	included ProQuest	scenarios	<ul> <li>Technology</li> </ul>		
communicate	Dissertation & Theses	specific to	utilized		
about palliative	Global, Worldcat	palliative and	<ul> <li>Participants in</li> </ul>		
and end-of life	Dissertations and	end-of-life	learning labs		
care to patients	Theses, NLM Gateway	care. It is	included		
and their		necessary for	nursing		
caregivers.	Initial literature search	these case	students and		
	was initiated on	studies to be	practicing		
	February 15, 2017 with	all-inclusive to	nurses		
Sample/Setting:	no timeframe, study, or	the healthcare	• SBLEs		
Records screened	subject filters identified	team on how to	included		
(n=442)	at time of literature	communicate.	palliative care		
Records excluded	request.		or end-of-life		
(n=389)			conversations		
Full text articles	Instrument:		<ul> <li>Post evaluation</li> </ul>		
assessed for	Kirkpatrick's Level of	Conclusion:	of SBLEs.		
eligibility	Evaluation was used to	Recommend			
(n=53)	review each article in	identifying			
Full-text articles	the four areas:	additional	Limitations:		
excluded	<ul> <li>Reaction to</li> </ul>	methods in	Training in the SBLEs		
(n=23)	training	preparing the	lab did not include		
Studies included	<ul> <li>Learning</li> </ul>	health care	multiple disciplines		
in systematic	<ul> <li>Behavior</li> </ul>	team to initiate	acting out their role in		
review	• Results	difficult	the various scenarios.		
(n=30)		conversations.	Standardization of		
			materials taught in the		
			SBLEs was not		
			consistently allowing		
			individuals to be		
			assessed the same		
			across the continuum		
			of role-playing.		

Johns Hopkins Evidence Appraisal		
Level of Evidence: V		
Quality: Good		

**Author Recommendations:** Having a multidisciplinary approach when preparing curriculum for the simulation labs and objectives would be constructive in teaching and assessing communication techniques.

**Implications:** It was difficult to assess whether the learning labs were effective when the criteria did not have detailed criteria or outcomes. Organizations should use case studies that have been validated. This will allow for evaluation based on objective criteria instead of subjective interpretation.

**Source:** Soroka, J. T., Froggatt, K., & Moris, S. (2018). Family caregivers' confidence caring for relatives in hospice care at home: An exploratory qualitative study. *American Journal of Hospice & Palliative Medicine*, *35*(12), 1540-1546. doi: 10.1177/1049909118787779.

Hospice & Palliative Medicine, 35(12), 1540-1546. doi: 10.1177/1049909118787779.			
Purpose/Sample	Design (Mothod/Instruments)	Results	Strengths/Limitations
D	(Method/Instruments)	D 14	St. d
Purpose:	Exploratory, cross-	Results:	Strengths:
To determine the	sectional design	Caregiver	Analysis of open-ended
confidence and	qualitative study.	confidence was	questions and answers
preparedness a	Semi-structured in-depth	based on sense	were interpreted based
caregiver of	interviews.	of commitment,	on a hospice tool widely
hospice patient has		responsibility to	used in the United
to care for friend	Qualitative:	the patient.	States: The Family
or loved one at	Information was	Beliefs and	Evaluation of Hospice
home with a	collected from the	upbringing help	Care (FEHC).
terminal illness.	caregivers after the	to convince	Bandura's Social
	patient passed away.	caregivers things	Cognitive Theory (SCT)
Sample/Setting:	Caregiver was able to	will work out.	tool was used to help
Caregiver (n=16)	choose location of	When patient's	evaluate the challenges
14 individuals	interview (home or	illness became	and goals of caregivers
1 brother/sister	hospice office).	terminal, it	of terminally ill patients.
dyad.		caused the	
	Instrument:	caregiver to	Limitations:
Location:	Semi-structured	question their	1. N=16.
Midwestern United	in-depth interview.	ability to provide	Participant size
States.	1	the end of life	small.
	Questions were geared	care.	2. Interviewed
Patients were from	towards following a	Caregivers felt	patients from
one hospice	chronological narrative	they lacked the	one hospice
organization.	analysis of four	knowledge of	organization.
8	storylines.	when illness	3. Limited location
	1. Story of values	progressed to the	confined to the
Johns Hopkins	and relationships.	next phase where	Midwestern
Evidence	2. Experiencing	death was	United States.
Appraisal	terminal illness.	imminent.	4. Limited ethnic
Exploratory,	3. Story of needs.	Would they be	diversity.
Cross-sectional	4. Story of	able to face the	arversity.
Cross s <b>co</b> ttonar	journeying	challenges?	
	together and	Caregivers	
Level of Evidence:	support.	preferred help	
III	support.	from friends and	
111		family to hospice	
Quality: Good		staff.	
Quality. Good		Staff.	
		Conclusion:	
		Healthcare	
		professionals	
		and providers	
		should have a	
		better	
		understanding of	
		_	
		caregivers'	

knowledge and
comfort of
providing care in
the home setting.
Patients with a
terminal illness
prefer to die at
home.

## **Author Recommendations:**

Developing an understanding of the caregivers' confidence, resources, and ability to care for their loved one at home will help identify what tools and resources need to be shared right from the beginning.

# **Implications:**

Caregivers are from a diverse background. Which identified where they received strength in caring for the terminally ill patient. This strength came from faith, relatives, and hospice.

**Source:** Anasari, M., Rassouli. M., Akbari, M. E., Abbaszadeh, A., Akbarisari, A., & Haghighat, S. (2019). Process challenges in palliative care for cancer patients: A qualitative study. *Middle East Journal Cancer*, 10(1), 43-53.

Purpose/Sample	Design	Results	Strengths/Limitations
	(Method/Instruments)		3
Purpose: To look at cancer patients' perception of palliative care challenges in Iran.  Sample/Setting: Hospitals in Tehran, Iran.  Interviews from February 2016 to August 2017.  Participants: Patients, family	Qualitative Study.  Semi-structured interviews.  Participants were recruited through purposeful sampling  Interviews analyzed by qualitative directed content based on Donabedian model.  Data collection and analysis were	Data collected categorized into a main process, three subcategories, and nine secondary categories:  • Weakness of stakeholders' engagement policies. • Standardized care. • Applying educational and research approaches.	Strengths: Program of Action for Cancer Therapy (PACT) of the International Atomic Energy Agency and World Health Organization (WHO) provided expect opinion on data collected.  Donabedian model used as the conceptual framework.
caregivers, health care providers, and policy-makers. (n=22)  Johns Hopkins Evidence Appraisal  Level of Evidence: III  Quality: Good	simultaneously performed with MAXQDA 10 software.	Conclusion: Palliative care is an essential component in each country's health care system.  To train generalist and palliative medical group on palliative care, curriculum needs to inform public about cancer and empower patient and caregivers on end-of-life challenges.	Limitations: Small number of participants, narrow generalizability.  Participants were from one area of the country, Iran.

**Author Recommendations:** Palliative care is a new service in Iran. Findings revealed there is work to be done to standardized models of care inclusive of educational requirements.

**Implications:** Additional research should be completed to evaluate resources, cultural needs, and social implications to provide policymakers in Iran an outline to work on.

**Source:** McDarby, M., & Carpenter, B.D. (2019). Barriers and facilitators to effective inpatient palliative care consultations: A qualitative analysis of interviews with palliative care and nonpalliative care providers. *American Journal of Hospice*, 36(3), 191-199. doi: 10.1177/1049909118793635.

Purpose: Qual To find what impedes or Semi facilitates inter collaboration	i-structured views. matic Analysis.	Six themes:  • Interaction between providers.  • Patient and family perceptions about	Strengths: Identification of themes also included potential barriers and strategies to facilitate collaboration between
Sample/Setting: Palliative care providers (n=19). Nonpalliative care providers (n=29). Interviews were completed at four midwestern hospitals, face to face and over the telephone.  Johns Hopkins Evidence Appraisal  Level of Evidence: III  Quality: Good Quality		palliative care. Provider attitude toward palliative care. Education and training about palliative care. Role of palliative care consultation teams (PCCT). PCCT recommendation for implementation.  Conclusion: In order to present a unified team, the palliative and nonpalliative care team should be visible during the hospitalization.  Organization should invest in educational and marketing opportunities to increase awareness of palliative care to the interdisciplinary team, patient, and caregiver.	PCCT and nonpalliative care providers.  Limitations: If providers chose not to participate in the study, it may have been because they have different beliefs. This may have changed the outcome of the findings of barriers and recommended interventions.

**Author Recommendations:** Additional research analyzing educational barriers will help to identify what is needed to develop collaboration between palliative care providers and nonpalliative care providers. Once these barriers are identified, intervention strategies can be implemented to improve end-of-life teamwork.

**Implications:** Without collaboration and public awareness on end-of-life choices in relation to progression of disease process, the patient and caregiver expectations will not be met.

**Source:** Rawlings, D., Devery, K., & Poole, N. (2019). Improving quality in hospital end-of-life care: Honest communication, compassion and empathy. *BMJ Open Quality*, 8(e000669). doi: 10.1136/bmjoq-2019-000669.

Purpose/Sample	Design	Results	Strengths/Limitations
	(Method/Instruments)		
Purpose: To identify the one thing health care providers can do to improve end-of life care after completing emodules to improve safe and quality care.  Sample/Setting: Data collected between a 10-month period November 2016- September 2017.  Individuals registered for one of six modules (n=5181).  Free texted responses (n=3201).  Participants work in acute care hospitals in Australia.  Johns Hopkins Evidence Appraisal  Level of Evidence: III  Quality: Good	Modules were designed for doctors, nurses, and other allied health professionals.  Thematic analysis.  Six modules were developed from The National Consensus Statement on Essential Elements for Safe and High-Quality End-of-Life Care.  The question that was asked after module and evaluated for themes: 'Tomorrow, the one thing I can change to more appropriately provide end-of-life care is'.  Data was extracted and deidentified, analyzed, and coded scheme.  Data reviewed by a team to identify themes, systematically and coherently compared to look for nuances.	Five themes:  Communication.  Emotional insight.  Professional mindset.  Person-centered care.  Professional practice.  Conclusion: Findings authenticated the need to make changes in the work place to improve when death occurs in the hospital.  Implementing end-of-life care in the hospital should include honesty, compassion, dignity, and empathy.	Strengths: This study confirmed the complexity of endof-life care.  Study identified personal changes necessary in addition to organizational changes. Individual changes in attitudes, and behavior.  Large participation: (n=3201).  Limitations: With utilizing the same question after each module, individualization of their answers may not be their own. Participants may only be stating what they just learned from the course module.  When looking at how to change practice may reflect individual needs barriers, not big picture of the organization.

**Author Recommendations:** More than education is needed to improve end-of-life care. A strategic plan is needed to shape education, implementation, and ongoing tools for professional growth for health care providers.

**Implications:** End-of-life care is complicated. It affects the patient, caregiver, healthcare team, and organizational environment. There are many healthcare providers who are not prepared to deal with death and dying.